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Health Care Employment Projections, 2016-2026: An Analysis of Bureau of Labor Statistics Projections by Setting and by Occupation



School of Public Health University at Albany, State University of New York

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February 2018



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PREFACE

In October 2017, the federal Bureau of Labor Statistics (BLS) published its 10-year occupational and industry projections for employment in the United States from 2016 to 2026.¹ The Center for Health Workforce Studies (CHWS) analyzed the BLS data on employment in health care settings and on health care occupations that provided the basis for the BLS report.² This report describes trends in health care employment to help health care providers, educators, policymakers, and other stakeholders better understand current and future demand for health care workers.

Over the past 10 years, health care jobs in the United States have grown by more than 20%, significantly outpacing job growth in all other employment sectors. Increased health care employment is tied to growing demand for health services. Factors influencing the demand for health services include changing demographics—especially growing and aging population and increased access to health insurance. However, health care providers and insurers face mounting pressure to provide more cost-effective services and to constrain costs while at the same time improving patient outcomes. Changes underway in health care delivery and financing raise questions about the rate of future job growth in health care.

This report was prepared by CHWS staff Robert Martiniano and Jean Moore, with layout design by Leanne Keough and Morgan Clifford.

Established in 1996, CHWS is a not-for-profit research organization, based at the School of Public Health, University at Albany, State University of New York (SUNY). The mission of CHWS is to provide timely, accurate data and conduct policy-relevant research about the health workforce. The research conducted by CHWS supports and promotes health workforce planning and policymaking at local, regional, state, and national levels. Today, CHWS is a national leader in the field of health workforce studies.

The views expressed in this report are those of CHWS and do not necessarily represent positions or policies of the School of Public Health, University at Albany, SUNY, or the federal Bureau of Labor Statistics.

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Executive Summary

Background

Every 2 years, the federal Bureau of Labor Statistics (BLS) published its 10-year occupational and industry projections for employment in the United States. In October of 2017, BLS published its projections for 2016 to 2026.¹ The Center for Health Workforce Studies (CHWS) analyzed the data that provided the basis for the BLS report focusing on current and projected job growth in the health care sector and in health care occupations.²

Methods

This report is based on an analysis of historical data from 2006-2016 health care employment and on employment projections for 2016-2026. The report summarizes the most significant findings related to employment in the health care sector and in health care occupations.* Health care sector projections identify growth in new jobs by setting and occupation between 2016 and 2026. Projections for jobs in health care occupations include new jobs and, in some cases, jobs for replacement workers (ie, filling jobs vacated by existing workers who leave the occupation or retire and who need to be replaced).

Key Findings

Jobs in the health care sector are projected to continue to grow sharply between 2016 and 2026 (18.1%) and to continue to far exceed growth in the remainder of the economy (6.1%). As rapid a rate of growth as this is, it is slightly less than it was in the prior decade (20.5%). It is estimated that between 2016 and 2026, 3.5 million health care workers will be needed to fill new jobs and another 8.1 million health care workers will be needed to fill new jobs and another 8.1 million in total over the ten-year period. Within the health care sector, home care and ambulatory care settings are projected to grow the most rapidly. While job growth in the hospital sector will be slower, because of its size, it is still expected to add 700,000 jobs over the next decade. Key findings from this analysis include the following:

Health care jobs comprise a growing share of total US employment.

In 2016, there were nearly 22 million jobs either in the health care sector or in health care occupations working outside of the health care sector, representing 14% of total employment in the nation.

Job growth in the health care sector continues to outpace job growth in all other employment sectors.

Employment in the health care sector grew by about 20% between 2006 and 2016, adding 2.8 million jobs, while employment in all other sectors grew by 3% during the same time period. The growth rate in health

^{*} Includes 101 occupations identified by CHWS as health care occupations.

care employment has slowed since the 1990s. From a high of 29% growth between 1992 and 2002, employment in the health care sector grew by about 20% between 2004 and 2014 as well as between 2006 and 2016.

Hospital employment declined as a percentage of total health care employment between 2006 and 2016 and is expected to drop further by 2026.

In 2006, employment in hospitals made up 41% of total health care employment; in 2016, it dropped to 39%. It is projected that by 2026, hospital employment will decline further, comprising 35% of total health care employment.

Between 2016 and 2026, health sector employment is projected to grow the fastest in home health care and in offices of health practitioners.

Home health care is projected to see the greatest job growth (54%) across all health care settings, adding nearly 500,000 new jobs between 2016 and 2026. Additionally, jobs in offices of health practitioners (physicians, dentists, and other health practitioners) are projected to grow by 21%, adding more than 844,000 jobs during the same time period.

It is estimated that 11.6 million health care workers will be needed between 2016 and 2026 in the US to fill new jobs and to replace workers who leave the occupation or retire.

The total number of new health care worker jobs across all employment sectors is projected to increase by more than 3.5 million between 2016 and 2026, or about 350,000 annually. In addition, approximately 810,000 health care workers will be needed annually to replace individuals expected to leave the occupation or retire over the same time period. In total, 1,162,600 health care workers will be needed annually to fill new jobs and to replace those who leave the occupation or retire between 2016 and 2026 or 11.6 million health care workers over the ten-year period.

More than 37,000 physicians, nurse practitioners, and physician assistants will be needed annually between 2016 and 2026 to fill new jobs and to replace workers who leave the occupation or retire.

Approximately 15,400 nurse practitioners and physician assistants will be needed annually between 2016 and 2026 to fill new positions or positions vacated by individuals expected to leave the occupation or retire. Additionally, 7600 primary care physicians and 14,200 other physician specialties will be needed annually to fill new positions or positions vacated by individuals expected to leave the occupation or retire.

Between 2016 and 2026, 15 of the 30 fastest-growing occupations nationally will be in health care, including 4 of the top 6.

Home health aides (46.7%), personal care aides (37.4%), physician assistants (37.4%), and nurse practitioners (36.0%) are projected to be the 4 fastest-growing health care occupations between 2016 and 2026.

Between 2016 and 2026, 7 of the 30 occupations with the largest number of jobs projected to be added will be in health care, including 3 of the top 5.

Jobs for personal care aides are projected to grow by more than 754,000 between 2016 and 2026, the largest-growing occupation in the U.S., followed by registered nurses (437,000) and home health aides (425,600).

Limitations

The BLS projections count jobs and not individuals, and there is no distinction between full-time and parttime jobs. Individuals working multiple part-time jobs are counted for each job worked—for example, dental hygienists, who often work 2 or more part-time jobs.[†] Publicly sponsored hospitals (federal, state, and local) are included in certain counts and projections but not others, and projected job growth in federal hospitals was estimated. Additionally, there may be some misclassification in jobs reported in some health care settings. For example, a hospital that also provides home health care services or outpatient services may report all workers under the hospital setting.

Discussion

Job growth in the health care sector over the next decade is expected to continue to outpace job growth in other employment sectors, although overall job growth in health care has slowed in recent years. It is estimated that between 2016 and 2026, 3.5 million health care workers will be needed to fill new jobs and another 8.1 million health care workers will be needed to replace workers who leave the occupation or retire, or 11. 6 million health care workers over the ten-year period.

Many factors contribute to growing demand for health services and for health workers. Changes in the health service delivery system could potentially impact job growth in health care, reducing demand in some settings and for some occupations. Consequently, it is important to routinely monitor current and future demand for health workers.

Technical Report

BACKGROUND

Every 2 years, the federal Bureau of Labor Statistics (BLS) publishes 10-year occupational and industry projections for employment in the United States. These projections are based on a number of factors, including current employment and employment trends; labor force participation by age, gender, and race/ ethnicity; population projections; and macroeconomic trends, such as gross domestic product growth, labor productivity, business investments, and the housing market. In October 2017, the federal Bureau of Labor Statistics (BLS) published its 10-year occupational and industry projections for employment in the United States from 2016 to 2026.¹ The present report is based on an analysis of information on job growth between 2006 and 2016 and projected job growth between 2016 and 2026, summarizing the most significant findings related to health care sector and health occupations employment.

Two data sources are used by BLS to develop industry employment estimates: (1) the Current Employment Statistics (CES) survey, which provides a count of jobs for nonfarm payroll jobs only; and (2) the Current Population Survey (CPS), a household survey that provides a count of the number of self-employed workers. Projections for the period 2016-2026 were released in October 2017. More information on the projection methodology can be found at http://www.bls.gov/emp/ep_projections_methods.htm.

METHODS

This report is based on an analysis of data on 2006-2016 health care employment and 2016-2026 employment projections,² and summarizes the most significant findings related to employment in the health care sector and in health care occupations.[‡] Health care occupations employment includes jobs within the health care sector, such as registered nurses (RNs) working in hospitals; jobs outside the health care sector, such as RNs working in schools or for insurance companies; and individuals in health occupations who are self-employed, such as occupational therapists and physical therapists contracting with multiple health care providers for services, and physicians and dentists who own their own practices. Health care sector projections identify the growth in new jobs between 2016 and 2026, irrespective of staff turnover in existing positions. Projections for jobs by health care occupation include new jobs and, in some cases, jobs of existing workers who leave the occupation or retire and who need to be replaced. The analysis is based on data tables available from BLS. Additionally, data from BLS's CES program were also used to prepare this report when employment information for certain health care settings was not available in earlier 10-year projection reports.

The BLS projections are national in scope and do not include state or regional projections. State employment projections are typically released by BLS about 1 year after the national projections. The factors that influence demand for health services nationally—such as an aging population, economic conditions, and changes in health care policy and reimbursement—may have similar effects on demand at the regional level, with some geographic variation. Regardless, the BLS projections represent a comprehensive forecast of future jobs across the nation.

[‡]Includes 101 occupations identified by CHWS as health care occupations.

NAICS Classifications

This report refers to health care settings within the health care sector, as well as other employment sectors, based on the North American Industry Classification System (NAICS).⁴ Note that public hospitals (local, state, and federal) are included in the information reported on hospitals. Additionally, 2026 estimated employment for federal hospitals is not broken out from other federal employment projections but is estimated for purposes of this report. Finally, health care providers who are considered self-employed are included in ambulatory care services settings where feasible.

The health care settings classified under the NAICS and used in this report are provided in Table 1.

| NAICS code | NAICS title | Setting code | Setting title | How the NAICS category is used in this report |
|------------|---------------------------------|-----------------|--|---|
| 62 | Health Care and Social | Assistance | | · |
| | | 6211 | Offices of Physicians | Reported separately |
| | | 6212 | Offices of Dentists | Reported separately |
| | | 6213 | Offices of Other Health Practitioners | Reported separately |
| 621 | Ambulatory Care Services | 6214 | Outpatient Care Centers | Reported in ambulatory care services |
| | Scivices | 6215 | Medical and Diagnostic Laboratories | Reported in ambulatory care services |
| | | 6216 | Home Health Care Services | Reported separately |
| | | 6219 | All Other Ambulatory Care Services | Reported in ambulatory care services |
| | | 6221 | General Medical and Surgical Hospitals | Reported as part of hospitals |
| 622 | Hospitals | 6222 | Psychiatric and Substance Abuse Hospitals | Reported as part of hospitals |
| | | 6223 | Special Hospitals | Reported as part of hospitals |
| | | 6231 | Nursing Care Facilities | Reported as part of nursing and residential care facilities |
| 623 | Nursing and Residential Care | 6232 | Residential Mental Retardation, Mental Health, and Substance Abuse Facilities | Not used in this report |
| | Facilities | 6232 | Community Care Facilities for the Elderly | Reported as part of nursing and residential care facilities |
| | | 6239 | Other Residential Care Facilities | Not used in this report |
| 624 | Social Assistance | | · · · · · · · · · · · · · · · · · · · | Not used in this report |
| N/A | Self-Employed (in healt | th care) | | Reported in ambulatory care services |
| | Federal, State, and | N/A | Local government hospitals | Reported as part of hospitals |
| N/A | Local Government | N/A | State government hospitals | Reported as part of hospitals |
| | , eere mene | N/A | Federal government hospitals | Reported as part of hospitals |

Table 1. NAICS Health Care and Social Assistance Classifications Used in This Report

Abbreviation: N/A, not applicable.

FINDINGS

Health Care Settings and Health Care Occupations

Health care employment comprises a growing share of the total US workforce.

There are two ways to look at the health workforce: the first are the people who work in the health care sector, for example, all the individuals who work in hospitals. This includes many people who are not health care professionals or in health occupations, such as billers, housekeepers, security staff, and information technology staff. There are also many health professionals who do not work in the health care sector, such as nurses who work in schools or physicians who work in insurance companies.

Health care jobs comprise a growing share of total US employment. In 2016, there were nearly 22 million jobs (14% of total employment nationally) either in the health care sector or in health care occupations working outside of the health care sector. More than 16.5 million of these jobs (nearly 11% of U.S. employment) were in the health care sector, in both health care and non-health-related occupations.[§] The remaining 5.3 million jobs (3.4%) were in health care occupations working outside of the health care sector (Figure 1 and Table 2).





[§]Includes jobs in state, local, and federal hospitals and jobs for people who are self-employed.

Table 2. The US Health Care Workforce, 2016 (in Thousands)

| Setting | Health Care Occupation Jobs | Other | lobs | | Total |
|-------------------------|--------------------------------|----------|---------|----|-----------|
| Health Care Settings | 12,229.0 | 4 | 4,316.9 | | 16,545.9 |
| Other Work Settings | 5,256.3 | 134 | 4,261.6 | | 139,517.9 |
| Total | 17,485.3 | 138 | 3,578.5 | | 156,063.8 |
| | Setting | | Numbe | er | Percent |
| Health Care Occupation | ns Jobs in Health Care | Settings | 12,229 | .0 | 7.8% |
| Other Jobs in Health Ca | are Settings | | 4,316 | .9 | 2.8% |
| Health Care Occupation | ns Jobs in Other Settin | gs | 5,256 | .3 | 3.4% |
| | Total | | 21,802 | .2 | 14.0% |

Sources: US Bureau of Labor Statistics, employment projections, 2016-2026: Table 1.9: 2016-26 Industry-occupation matrix data, by industry; Table 2.7: Employment and output by industry, 2006, 2016, and projected 2026; Current Employment Statistics national estimates for employment, hours, and earnings.

Health Care Sector Employment

Job growth in the health care sector continues to outpace job growth in all other employment sectors.

Employment in the health care sector grew by about 20% between 2006 and 2016, adding 2.8 million jobs, while employment in all other sectors grew by 3% during the same time period (Figure 2). Employment in the health care sector is expected to grow faster than employment in all other sectors between 2016 and 2026, with projected increases of 18% and 6%, respectively. Other services sectors, such as education and retail, are projected to grow by about 7% during the same time period (Figures 2 and 3).

Figure 2. Job Growth in the Health Care Sector Compared With All Other Employment Sectors in the US, 2006-2016 and Projected 2016-2026



Sources: US Bureau of Labor Statistics, employment projections, 2016-2026: Table 1.9: 2016-26 Industry-occupation matrix data, by industry; Table 2.7: Employment and output by industry, 2006, 2016, and projected 2026; Current Employment Statistics national estimates for employment, hours, and earnings.



Figure 3. Projected Change in US Employment by Job Sector, 2016-2026

Sources: US Bureau of Labor Statistics, employment projections, 2016-2026: Table 1.9: 2016-26 Industry-occupation matrix data, by industry; Table 2.1: Employment by major industry sector, 2006, 2016, and projected 2026; Table 2.7: Employment and output by industry, 2006, 2016, and projected 2026; Current Employment Statistics national estimates for employment, hours, and earnings.

Employment in Selected Health Care Settings

Growth in hospital employment is projected to slow significantly to 7% over the next decade but this still represents an additional 700,000 jobs. Because other health care settings are growing more rapidly, employment in hospitals will continue to decline as a percentage of total health care employment.

In 2006, employment in hospitals made up 41% of total health care employment; by 2016, that percentage had declined to 39%. It is projected to drop to 35% by 2026. In contrast, employment in home health care, offices of practitioners, and other ambulatory care is becoming a larger proportion of total health care employment, projected to comprise more than 50% of total health care employment by 2026 (Figure 4).





Sources: US Bureau of Labor Statistics, employment projections, 2016-2026: Table 1.9: 2016-26 Industry-occupation matrix data, by industry; Table 2.7: Employment and output by industry, 2006, 2016, and projected 2026; Current Employment Statistics national estimates for employment, hours, and earnings.

Between 2016 and 2026, jobs in the health care sector are projected to grow the fastest in home health care, followed by offices of health practitioners.

Home health care is projected to see the greatest job growth (54%) across all health care settings, adding nearly 500,000 new jobs between 2016 and 2026. Additionally, jobs in offices of health practitioners (physicians, dentists, and other health practitioners) are projected to grow by 21%, adding more than 844,000 jobs during the same time period. Private and public hospital employment is projected to see the slowest growth between 2016 and 2026, increasing by about 7% and adding nearly 700,000 jobs (Figure 5).

70% 60% 57.3% 54.2% 50% % Job Growth, 40% 30% 21.1% 21.3% 20% 14.3% 13.0% 12.5% 10% 6.6% 0% Home Health Care **Offices of Health Practitioners Nursing and Residential Care** Hospitals Facilities 2006-2016 2016-2026 (projected)

Figure 5. Job Growth in Selected Settings Within the Health Care Sector, 2006-2016 and Projected 2016-2026

Sources: US Bureau of Labor Statistics, employment projections, 2016-2026: Table 1.9: 2016-2026 Industry-occupation matrix data by industry; Table 2.7: Employment and output by industry, 2006, 2016, and projected 2026; Current Employment Statistics national estimates for employment, hours, and earnings.

Within the health care setting of offices of health practitioners, jobs in offices of physicians are projected to grow by 22% (425,000 new jobs) between 2016 and 2016 (Figure 6). Jobs in offices of other health practitioners such as chiropractors and podiatrists (285,000 jobs) and in offices of dentists (140,000 jobs) are also projected to grow substantially between 2016 and 2026.

35% 30% 29.4% 25% 25% 20% 18.1% 15% 15% 10%

Figure 6. Projected Job Growth in Offices of Health Practitioners in the U.S., 2016-2026

Sources: US Bureau of Labor Statistics, employment projections, 2016-2026: Table 1.9: 2016-26 Industry-occupation matrix data, by industry; Table 2.7: Employment and output by industry, 2006, 2016, and projected 2026; Current Employment Statistics national estimates for employment, hours, and earnings.

Ambulatory Care Offices of Physicians Offices of Dentists

Employment by Selected Health Care Occupations

Setting

It is estimated that 11.6 million health care workers will be needed between 2016 and 2026 in the US to fill new jobs and to replace workers who leave the occupation or retire.

The total number of new health care worker jobs across all employment sectors is projected to increase by more than 3.5 million between 2016 and 2026 (Appendix),^{II} or about 350,000 annually. In addition, approximately 810,000 health care workers will be needed annually to replace individuals expected to leave the occupation or retire over the same period. In total, 1,162,600 workers will be needed annually to fill new jobs and to replace those who leave the occupation or retire between 2016 and 2026 or 11.6 million health care workers over the ten-year period. Between 2016 and 2026, more than 260,000 (2.6 million over 10 years) personal care aides and nearly 135,000 RNs will be needed annually to fill new or vacant jobs and to replace workers who leave the occupation or retire (Figure 7).

Offices of Other

Health Practitioners

5%

0%

Health Care Sector

^{II} Includes 101 health occupations identified by CHWS as health care occupations.



Figure 7. Projected Annual Need for New Workers Among Health Care Occupations With Greatest Need, 2016-2026[#]

Source: US Bureau of Labor Statistics, employment projections, 2016-2026: Table 1.10: Occupational separations and openings, projected 2016-26.

More than 37,000 physicians, nurse practitioners, and physician assistants will be needed annually between 2016 and 2026 to fill new jobs and to replace workers who leave the occupation or retire.

Approximately 15,400 nurse practitioners and physician assistants will be needed annually between 2016 and 2026 to fill new positions or positions vacated by individuals expected to leave the occupation or retire. Additionally, 7600 primary care physicians^{**} and 14,200 other physician specialties will be needed annually to fill new positions or positions vacated by individuals expected to leave the occupation or retire (Figure 8).

[#]Excludes physicians, nurse practitioners, and physician assistants (included in Figure 8).

^{**}Primary care physicians include family and general practitioners, general internists, general pediatricians, and obstetricians/gynecologists.





Source: US Bureau of Labor Statistics, employment projections, 2016-2026: Table 1.10: Occupational separations and openings, projected 2016-26.

Between 2016 and 2026, 15 of the 30 fastest-growing occupations nationally will be in health care, including 4 of the top 6.

Home health aides (46.7%), personal care aides (37.4%), physician assistants (37.4%), and nurse practitioners (36.0%) are projected to be the 4 fastest-growing health care occupations between 2016 and 2026. The 15 fastest-growing health care occupations projected nationally are:

- Home health aides (46.7%)
- Personal care aides (37.4%)
- Physician assistants (37.4%)
- Nurse practitioners (36.0%)
- Physical therapist assistants (30.8%)
- Medical assistants (29.1%)
- Physical therapist aides (29.1%)
- Occupational therapy assistants (28.9%)
- Genetic counselors (28.3%)
- Physical therapists (25.0%)
- Occupational therapy aides (24.7%)
- Phlebotomists (24.4%)
- Massage therapists (23.5%)
- Respiratory therapists (23.4%)
- Diagnostic medical sonographers (23.2%)

Source: US Bureau of Labor Statistics, employment projections, 2016-2026: Table 1.3, Fastest growing occupations, 2016 and projected 2016.

Between 2016 and 2026, 7 of the 30 occupations with the largest number of jobs projected to be added will be in health care, including 3 of the top 5.

Jobs for personal care aides are projected to grow by more than 754,000 between 2016 and 2026, the largest-growing occupation in the US, followed by RNs (437,000) and home health aides (425,600). The health care occupations with the greatest projected growth (in thousands of jobs) include:

- Personal care aides (754.0)^a
- Registered nurses (437.0)^a
- Home health aides (425.6)^a
- Medical assistants (184.6)^a
- Nursing assistants (164.0)^a
- Medical secretaries (129.1)^a
- Licensed practical and licensed vocational nurses (88.6)^a
- Medical and health services managers (69.8)
- Dental assistants (64.6)
- Physical therapists (60.0)
- Nurse practitioners (56.0)
- Pharmacy technicians (47.6)
- Dental hygienists (40.9)
- Physician assistants (39.7)
- Massage therapists (37.7)
- Emergency medical technicians and paramedics (37.4)

^a Among the top 30 occupations with the greatest projected job growth, 2016-2026.

Sources: US Bureau of Labor Statistics, employment projections, 2016-2026: Table 1.4: Occupations with the most job growth, 2016 and projected 2026; Table 1.10: Occupational separations and openings, projected 2016-26.

Between 2016 and 2026, RN jobs are projected to grow the fastest in home health care, followed by growth in other ambulatory care settings.

RN job growth is projected to grow the fastest in home health care (49%) between 2016 and 2026, adding nearly 88,000 jobs, followed by ambulatory care (excluding home health care services) (28%) and hospitals (13%). RN jobs in hospitals are projected to increase by nearly 200,000 between 2016 and 2026 (Figure 9).



Figure 9. Projected Registered Nurse Job Growth by Health Care Setting, 2016-2026

Source: US Bureau of Labor Statistics, employment projections, 2016-2026: Table 1.8: 2016-26 Industry-occupation matrix data, by occupation.

LIMITATIONS

The BLS projections count jobs and not individuals, and there is no distinction between full-time and parttime jobs. Individuals working multiple part-time jobs are counted for each job worked—for example, dental hygienists, who often work 2 or more part-time jobs.³ Publicly sponsored hospitals (federal, state, and local) are included in certain counts and projections but not others, and projected job growth in federal hospitals was estimated. Additionally, there may be some misclassification in jobs reported in some health care settings. For example, a hospital that also provides home health care services or outpatient services may report all workers under the hospital setting.

DISCUSSION

Job growth in the health care sector over the next decade is expected to continue to outpace job growth in other employment sectors, although overall job growth in health care has slowed in recent years. Between 2016 and 2026, health care employment is projected to increase by 18%, the lowest rate of growth in more than 20 years. However, the previous sustained health care employment growth has increased overall health care employment as a percentage of total employment. In 2016, 14% of employment in the United States was considered health care employment—employment either in health care settings or in health occupations working outside of health care—up from 12% in 2008.

While there continue to be more jobs in hospitals than in other settings, the proportion of hospital employment in the health care sector has steadily declined and is projected to continue to decline through 2026. Employment in home health care and in offices of health practitioners continues to increase faster than in other health care settings. It is projected that by 2026, just over half of all jobs in health care will be in ambulatory care settings.

A projected 3.5 million new jobs will be added to the health care sector between 2016 and 2026, with nearly 1.2 million new personal care aide or home health aide jobs. In total, just over half of new jobs in health care will be for personal care aides, RNs, home health aides, and medical assistants. In addition, about 810,000 health workers will be needed annually, or 8.1 million over the ten-year period, to replace individuals expected to leave the occupation or retire over the same period. In total, 11.6 million new health care workers will be needed to fill new and existing positions.

Many factors contribute to growing demand for health services and for health workers. Changes in the health service delivery system could potentially impact job growth in health care, reducing demand in some settings and for some occupations. The growth of employment in home health care and ambulatory care is related in part to an increased emphasis on primary care and prevention services as well as growing pressure to reduce avoidable (and costly) emergency department visits and hospitalizations. Given the tremendous pressures to constrain the rate of growth in health care costs, including through service delivery redesign as well as potential changes and cutbacks, it is unclear whether job growth in health care will continue at its projected pace. Consequently, it is important to routinely monitor current and future demand for health workers.

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Appendix

| realur care employment by occupation, zoro and Projected zozo (m. 1004sands of Jobs) | rugerier | 1 2020 (1 | כחטוזו ח | lo cum | וכטטן | | | | | |
|--|----------|------------|----------|------------------------------|-----------------|----------------------|--|---------|--------------------------------|-----------------------|
| | Matrix | Employment | ment | Employment Change 2016-26 | ment 2016-26 | Average A | Average Annual Occupational Senarations 2016-26 | tional | Average Annual Occupational | Annual itional |
| Occupation | | | | ulalige, | 07-0107 | phac | 1 atiolis, 20 10-20 | | Openings, 2016-26 | , 2016-26 |
| | | 2016 | 2026 | Number | Percent | Labor force Exits | Occupational Transfers | Total | Total | Exits and New Jobs |
| Total Health Care Occupations | | 21,517.3 | 25,043.3 | 3,506.4 | 16.3 | 811.7 | 800.8 | 1,613.1 | 1,964.0 | 1,162.6 |
| Personal care aides | 39-9021 | 2,016.1 | 2,770.1 | 754.0 | 37.4 | 191.0 | 143.9 | 334.9 | 410.3 | 266.4 |
| Registered nurses | 29-1141 | 2,955.2 | 3,392.2 | 437.0 | 14.8 | 90.9 | 69.0 | 159.9 | 203.6 | 134.6 |
| Nursing assistants | 31-1014 | 1,510.3 | 1,674.4 | 164.0 | 10.9 | 96.7 | 80.5 | 177.2 | 193.6 | 113.1 |
| Home health aides | 31-1011 | 911.5 | 1,337.0 | 425.6 | 46.7 | 68.3 | 56.8 | 125.1 | 167.7 | 110.9 |
| Medical assistants | 31-9092 | 634.4 | 819.0 | 184.6 | 29.1 | 31.9 | 44.6 | 76.5 | 95.0 | 50.4 |
| Medical secretaries | 43-6013 | 574.2 | 703.2 | 129.1 | 22.5 | 34.4 | 33.5 | 67.9 | 80.8 | 47.3 |
| Licensed practical and licensed vocational nurses | 29-2061 | 724.5 | 813.1 | 88.6 | 12.2 | 27.1 | 26.7 | 53.8 | 62.7 | 36.0 |
| Dental assistants | 31-9091 | 332.0 | 396.6 | 64.6 | 19.5 | 18.6 | 20.9 | 39.4 | 45.9 | 25.1 |
| Pharmacy technicians | 29-2052 | 402.5 | 450.1 | 47.6 | 11.8 | 13.8 | 18.9 | 32.7 | 37.5 | 18.6 |
| Medical and health services managers | 11-9111 | 352.2 | 422.0 | 69.8 | 19.8 | 10.5 | 18.9 | 29.4 | 36.4 | 17.5 |
| Massage therapists | 31-9011 | 160.3 | 198.1 | 37.7 | 23.5 | 11.7 | 6.4 | 18.1 | 21.9 | 15.5 |
| Dental hygienists | 29-2021 | 207.9 | 248.8 | 40.9 | 19.6 | 8.2 | 5.1 | 13.4 | 17.5 | 12.3 |
| Physical therapists | 29-1123 | 239.8 | 299.8 | 60.0 | 25.0 | 5.2 | 5.6 | 10.8 | 16.8 | 11.2 |
| Physicians and surgeons, all other | 29-1069 | 372.4 | 422.0 | 49.6 | 13.3 | 5.8 | 4.4 | 10.2 | 15.2 | 10.8 |
| Healthcare social workers | 21-1022 | 176.5 | 209.3 | 32.7 | 18.5 | 6.9 | 12.3 | 19.2 | 22.5 | 10.2 |
| Mental health counselors | 21-1014 | 157.7 | 188.9 | 31.2 | 19.8 | 6.4 | 11.3 | 17.7 | 20.8 | 9.5 |
| Medical records and health information technicians | 29-2071 | 206.3 | 234.1 | 27.8 | 13.5 | 6.5 | 6.6 | 13.0 | 15.8 | 9.3 |
| Nurse practitioners | 29-1171 | 155.5 | 211.5 | 56.0 | 36.0 | 3.6 | 5.3 | 8.8 | 14.4 | 9.2 |
| Pharmacists | 29-1051 | 312.5 | 330.1 | 17.6 | 5.6 | 7.4 | 6.2 | 13.6 | 15.3 | 9.2 |
| Phlebotomists | 31-9097 | 122.7 | 152.6 | 30.0 | 24.4 | 5.9 | 7.9 | 13.9 | 16.9 | 8.9 |
| Emergency medical technicians and paramedics | 29-2041 | 248.0 | 285.4 | 37.4 | 15.1 | 4.6 | 11.0 | 15.6 | 19.3 | 8.3 |
| Radiologic technologists | 29-2034 | 205.2 | 230.4 | 25.2 | 12.3 | 5.6 | 5.4 | 11.1 | 13.6 | 8.1 |
| Medical and clinical laboratory technicians | 29-2012 | 164.2 | 187.2 | 22.9 | 14.0 | 5.3 | 5.3 | 10.6 | 12.9 | 7.6 |
| Medical and clinical laboratory technologists | 29-2011 | 171.4 | 191.2 | 19.7 | 11.5 | 5.5 | 5.5 | 11.0 | 12.9 | 7.5 |
| Healthcare support workers, all other | 31-9099 | 97.3 | 108.6 | 11.3 | 11.6 | 6.4 | 6.1 | 12.6 | 13.7 | 7.5 |
| Physical therapist assistants | 31-2021 | 88.3 | 115.5 | 27.2 | 30.8 | 4.5 | 7.5 | 12.0 | 14.7 | 7.2 |
| Mental health and substance abuse social workers | 21-1023 | 123.9 | 146.1 | 22.2 | 17.9 | 4.9 | 8.6 | 13.4 | 15.7 | 7.1 |
| Veterinary assistants and laboratory animal caretakers | 31-9096 | 83.8 | 100.0 | 16.3 | 19.4 | 5.3 | 8.6 | 13.9 | 15.5 | 6.9 |
| Respiratory therapists | 29-1126 | 130.2 | 160.6 | 30.4 | 23.4 | 3.4 | 3.3 | 6.7 | 9.8 | 6.4 |
| Health technologists and technicians, all other | 29-2099 | 127.8 | 152.5 | 24.8 | 19.4 | 3.9 | 4.6 | 8.5 | 11.0 | 6.4 |
| Physician assistants | 29-1071 | 106.2 | 145.9 | 39.7 | 37.4 | 2.2 | 4.5 | 6.7 | 10.6 | 6.2 |
| Clinical, counseling, and school psychologists | 19-3031 | 147.5 | 168.4 | 20.9 | 14.2 | 4.0 | 6.0 | 10.0 | 12.1 | 6.1 |
| Substance abuse and behavioral disorder counselors | 21-1011 | 102.4 | 122.8 | 20.4 | 19.9 | 4.1 | 7.4 | 11.5 | 13.5 | 6.1 |
| Occupational therapists | 29-1122 | 130.4 | 158.0 | 27.7 | 21.2 | 3.0 | 4.0 | | 9.7 | 5.8 |
| Rehabilitation counselors | 21-1015 | 119.3 | 130.9 | 11.6 | 9.7 | 4.6 | 8.2 | 12.8 | 13.9 | 5.8 |

Health Care Employment by Occupation, 2016 and Projected 2026 (In Thousands of Jobs)

| Occupation | Matrix | Employment | /ment | Employment change, 2016-26 | /ment 2016-26 | Occupation an | Occupational separations, 2016-26 annual average | 2016-26 | Occupational openings, 2016-26 annual average | Occupational openings, 2016-26 annual average |
|--|---------|------------|-------|-------------------------------|------------------|----------------------|---|---------|---|---|
| | Code | 2016 | 2026 | Number | Percent | Labor force Exits | Occupational Transfers | Total | Total | |
| Veterinary technologists and technicians | 29-2056 | 102.0 | 122.4 | 20.4 | 19.9 | 3.6 | | 8.6 | 10.7 | 5.6 |
| Speech-language pathologists | 29-1127 | 145.1 | 170.5 | | | 2.9 | 4.9 | | 10.3 | 5.4 |
| Dentists, general | 29-1021 | 132.8 | 156.0 | | 17.5 | 2.7 | 1.1 | 3.8 | 6.1 | 5.0 |
| Surgical technologists | 29-2055 | 107.7 | 120.3 | 12.6 | 11.7 | 3.7 | 5.1 | 8.8 | 10.0 | 5.0 |
| Psychiatric aides | 31-1013 | 73.6 | 77.4 | 3.9 | 5.2 | 4.6 | 3.8 | 8.4 | 8.8 | 5.0 |
| Family and general practitioners | 29-1062 | 134.8 | 157.1 | 22.2 | 16.5 | 2.1 | 1.6 | 3.7 | 6.0 | 4.3 |
| Medical equipment preparers | 31-9093 | 54.2 | 60.1 | 5.9 | 10.9 | 3.6 | 3.4 | 7.0 | 7.6 | 4.2 |
| Physical therapist aides | 31-2022 | 52.0 | 67.1 | 15.1 | 29.1 | 2.6 | 4.4 | 7.0 | 8.5 | 4.1 |
| Medical scientists, except epidemiologists | 19-1042 | 120.0 | 135.9 | | 13.2 | 2.4 | 8.1 | 10.5 | 12.1 | 4.0 |
| Opticians, dispensing | 29-2081 | 77.6 | 88.9 | 11.3 | 14.5 | 2.8 | 3.1 | 5.8 | 7.0 | 3.9 |
| Health educators | 21-1091 | 61.0 | 6.69 | 8.8 | 14.5 | 3.0 | 4.9 | 7.8 | 8.7 | 3.9 |
| Life, physical, and social science technicians, all other | 19-4099 | 76.1 | 83.4 | 7.3 | 9.6 | 3.2 | 5.9 | 9.1 | 9.9 | 3.9 |
| Community health workers | 21-1094 | 57.5 | 67.8 | 10.4 | 18.1 | 2.8 | 4.6 | 7.5 | 8.5 | 3.8 |
| Orderlies | 31-1015 | 54.0 | 58.4 | 4.4 | 8.1 | 3.4 | 2.8 | 6.3 | 6.7 | 3.8 |
| Diagnostic medical sonographers | 29-2032 | 67.3 | 82.9 | 15.6 | 23.2 | 1.9 | 1.9 | 3.8 | 5.4 | 3.5 |
| Medical transcriptionists | 31-9094 | 57.4 | 55.4 | -2.0 | -3.5 | 3.7 | 2.8 | 6.6 | 6.4 | 3.5 |
| Occupational therapy assistants | 31-2011 | 39.3 | 50.7 | 11.4 | | 2.3 | 3.2 | 5.5 | 6.6 | 3.4 |
| Dietitians and nutritionists | 29-1031 | 68.0 | 77.6 | 9.6 | 14.1 | 2.3 | 2.1 | 4.4 | 5.3 | 3.3 |
| Veterinarians | 29-1131 | 79.6 | 94.0 | 14.4 | | 1.6 | 1.4 | 3.0 | 4.5 | 3.0 |
| Environmental scientists and specialists, including health | 19-2041 | 89.5 | 99.3 | 9.9 | 11.1 | 2.0 | 6.5 | 8.5 | 9.5 | 3.0 |
| Health diagnosing and treating practitioners, all other | 29-1199 | 56.4 | 62.9 | | 11.4 | 2.4 | 0.6 | 3.0 | 3.6 | 3.0 |
| Psychiatric technicians | 29-2053 | 66.1 | 70.0 | 3.9 | 5.9 | 2.2 | 3.0 | 5.2 | 5.6 | 2.6 |
| Opht halmic medical technicians | 29-2057 | 44.5 | 53.2 | 8.7 | 19.4 | 1.6 | 2.2 | 3.8 | 4.6 | 2.5 |
| Marriage and family therapists | 21-1013 | 41.5 | 49.9 | | (7 | 1.7 | | 4.7 | 5.5 | 2.5 |
| Occupational health and safety specialists | 29-9011 | 83.7 | 90.1 | 6.4 | 7.6 | 1.9 | 2.4 | 4.3 | 4.9 | 2.5 |
| Dental laboratory technicians | 51-9081 | 38.1 | 43.7 | 5.5 | 14.5 | 1.8 | 2.7 | 4.5 | 5.0 | 2.4 |
| Pharmacy aides | 31-9095 | 36.9 | 35.2 | -1.8 | -4.8 | 2.4 | | 4.8 | 4.7 | 2.2 |
| Medical equipment repairers | 49-9062 | 47.1 | 49.6 | 2.5 | 5.3 | 1.8 | 2.3 | 4.1 | 4.4 | 2.1 |
| Cardiovascular technologists and technicians | 29-2031 | 55.0 | 60.5 | 5.4 | 9.9 | 1.5 | 1.4 | 2.9 | 3.5 | 2.0 |
| Environmental science and protection technicians, including health | 19-4091 | 34.6 | 38.8 | | 11.9 | 1.5 | 2.7 | 4.2 | 4.6 | 1.9 |
| Ophthalmic laboratory technicians | 51-9083 | 29.1 | 32.5 | 3.5 | 11.9 | 1.3 | 2.0 | 3.4 | 3.7 | 1.7 |
| Internists, general | 29-1063 | 49.8 | 58.2 | 8.4 | 16.9 | 0.8 | 0.6 | 1.4 | 2.2 | 1.6 |
| Surgeons | 29-1067 | 45.0 | 52.6 | 7.6 | 16.8 | 0.7 | 0.5 | 1.3 | 2.0 | 1.5 |
| Magnetic resonance imaging technologists | 29-2035 | 36.6 | 41.5 | 5.0 | 13.6 | 1.0 | 1.0 | 2.0 | 2.5 | 1.5 |
| Optometrists | 29-1041 | 40.2 | 47.1 | 7.0 | 17.3 | 0.7 | 0.6 | 1.3 | 2.0 | 1.4 |
| Healthcare practitioners and technical workers, all other | 29-9099 | 40.0 | 44.8 | 4.8 | 12.1 | 0.9 | 1.2 | 2.1 | 2.6 | 1.4 |
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|--|---|------------|------|-------------------------------|-----------------|----------------------|---|---------|---|--------------------------|
| Occupation | Matrix | Employment | ment | Employment change, 2016-26 | ment 2016-26 | Occupation an | Occupational separations, 2016-26 annual average | 2016-26 | Occupational openings, 2016-26 annual average | onal 2016-26 erage |
| | | 2016 | 2026 | Number | Percent | Labor force Exits | Labor force Occupational Exits Transfers | Total | Total | |
| Nurse anesthetists | 29-1151 | 41.8 | 48.5 | 6.7 | 16.0 | 0.6 | 1.5 | 2.1 | 2.8 | 1.3 |
| Athletic trainers | 29-9091 | 27.8 | 34.0 | 6.2 | 22.2 | 0.7 | 0.8 | 1.5 | 2.2 | 1.3 |
| Chiropractors | 29-1011 | 47.4 | 52.4 | 5.0 | 10.5 | 0.8 | 5.0 | 1.2 | 1.7 | 1.3 |
| Anesthesiologists | 29-1061 | 33.0 | 38.9 | 5.9 | 17.8 | 0.5 | 5.0 | 0.9 | 1.5 | 1.1 |
| Therapists, all other | 29-1129 | 24.1 | 28.9 | 4.8 | 19.7 | 0.6 | 0.8 | 1.4 | 1.9 | 1.1 |
| Pediatricians, general | 29-1065 | 29.6 | 34.8 | 5.3 | 17.8 | 0.5 | 5.0 | 0.8 | 1.4 | 1.0 |
| Forensic science technicians | 19-4092 | 15.4 | 18.0 | 2.6 | 16.8 | 0.7 | 1.2 | 1.9 | 2.2 | 1.0 |
| Medical appliance technicians | 51-9082 | 15.0 | 17.0 | 2.0 | 13.7 | 0.7 | 1.1 | 1.8 | 2.0 | 0.9 |
| Psychiatrists | 29-1066 | 27.5 | 31.2 | 3.6 | 13.1 | 0.4 | 6.0 | 0.8 | 1.1 | 0.8 |
| Obstetricians and gynecologists | 29-1064 | 21.7 | 25.5 | 3.9 | 17.9 | 0.3 | 6.0 | 0.6 | 1.0 | 0.7 |
| Audiologists | 29-1181 | 14.8 | 17.8 | 3.0 | 20.4 | 0.4 | 6.0 | 0.7 | 1.0 | 0.7 |
| Radiation therapists | 29-1124 | 19.1 | 21.3 | 2.3 | 11.9 | 0.5 | 0.4 | 0.9 | 1.2 | 0.7 |
| Nuclear medicine technologists | 29-2033 | 20.1 | 22.0 | 2.0 | 9.8 | 0.5 | 0.5 | 1.1 | 1.3 | 0.7 |
| Psychologists, all other | 19-3039 | 17.4 | 19.0 | 1.6 | 9.1 | 0.5 | 2.0 | 1.2 | 1.3 | 0.7 |
| Recreational therapists | 29-1125 | 19.2 | 20.5 | 1.3 | 6.5 | 0.6 | 0.5 | 1.1 | 1.2 | 0.7 |
| Exercise physiologists | 29-1128 | 15.1 | 17.1 | 2.0 | 12.9 | 0.4 | 0.5 | 0.9 | 1.1 | 0.6 |
| Occupational therapy aides | 31-2012 | 7.5 | 9.3 | 1.8 | 24.7 | 0.4 | 0.6 | 1.0 | 1.2 | 0.6 |
| Occupational health and safety technicians | 29-9012 | 18.1 | 19.8 | 1.7 | 9.5 | 0.4 | 0.5 | 0.9 | 1.1 | 0.6 |
| Orthotists and prosthetists | 29-2091 | 7.8 | 9.5 | 1.7 | 21.9 | 0.2 | 0.3 | 0.5 | 0.7 | 0.4 |
| Podiatrists | 29-1081 | 11.0 | 12.1 | 1.1 | 9.7 | 0.3 | 0.3 | 0.6 | 0.7 | 0.4 |
| Hearing aid specialists | 29-2092 | 6.8 | 8.2 | 1.3 | 19.2 | 0.2 | 0.2 | 0.5 | 0.6 | 0.3 |
| Nurse midwives | 29-1161 | 6.5 | 7.8 | 1.3 | 20.6 | 0.1 | 0.2 | 0.3 | 0.5 | 0.2 |
| Oral and maxillofacial surgeons | 29-1022 | 6.8 | 7.9 | 1.2 | 17.2 | 0.1 | 0.1 | 0.2 | 0.3 | 0.2 |
| Orthodontists | 29-1023 | 6.6 | 7.7 | 1.1 | 17.3 | 0.1 | 0.1 | 0.2 | 0.3 | 0.2 |
| Genetic counselors | 29-9092 | 3.1 | 3.9 | 0.9 | 28.3 | 0.1 | 0.1 | 0.2 | 0.3 | 0.2 |
| Dentists, all other specialists | 29-1029 | 6.4 | 7.2 | 0.8 | 12.0 | 0.1 | 0.1 | 0.2 | 0.3 | 0.2 |
| Epidemiologists | 19-1041 | 6.1 | 6.6 | 0.5 | 8.7 | 0.1 | 0.4 | 0.5 | 0.6 | 0.2 |
| Prosthodontists | 29-1024 | 0.9 | 1.1 | 0.2 | 17.2 | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 |
| Respiratory therapy technicians | 29-2054 | 10.8 | 4.7 | -6.1 | -56.3 | 0.3 | 6.0 | 0.6 | 0.0 | -0.3 |
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Health Care Employment by Occupation, 2016 and Projected 2026 (In Thousands of lobs)[Cont.]

Source: U.S. Bureau of Labor Statistics, Employment Projections, 2016 – 2026 Table 1.10 Occupational separations and openings,

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Dr. Martiniano has an extensive background in health workforce research and program management, including 11 years at the New York State Department of Health. He has worked with a number of different communities, agencies and membership organizations on developing community health assessments, identifying provider and workforce shortages based on the healthcare delivery system and the health of the population, and understanding the impact of new models of care on the healthcare workforce – including the development of emerging workforce titles.



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Bringing over a decade of experience as a health workforce researcher, Dr. Moore has been the director of CHWS since 2004. As director, Dr. Moore is responsible for administrative aspects and participates in the preparation and review of all CHWS research projects and reports, ensuring their policy relevance.



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